

FY26 MID-YEAR REPORT



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ABBREVIATIONS AND ACRONYMS

ADB	Asian Development Bank
AE	Advanced Economies
AFR	Sub-Saharan Africa
AFRITAC	Regional Technical Assistance Center - Africa
APD	Asia and Pacific
ATAF	African Tax Administration Forum
CCAMTAC	The Caucasus, Central Asia, and Mongolia Regional Capacity Development Center
CD	Capacity Development
CIAT	Inter-American Center of Tax Administrations
CREDAF	Circle of Reflection and Exchange of Managers of Tax Administrations
DG	The Directorate-General
DGFIP	France Directorate for Public Finances
ED	Effective Dissemination
EME	Emerging Market and Middle-income Economies
EU	European Union
EUR	Europe
FAD	Fiscal Affairs Department
FCS	Fragile and Conflict-affected States
FG	Field Guide
FY	Fiscal Year
GPFP	Global Public Finance Partnership
IDB	Inter-American Development Bank
IMF	International Monetary Fund
JVI	Joint Vienna Institute
LIC	Low-Income Countries
LMS	Learning Management Solution
MCD	Middle East and Central Asia
METAC	The Middle East Regional Technical Assistance Center
MIP	Management Implementation Plan
PAR	Performance Assessment Report
PAT	Preferred Assessment Tool
PFTAC	The Pacific Financial Technical Assistance Centre
PI	Positive Impact
POA	Performance Outcome Area
RTACs	Regional Technical Assistance Centers
SARTTAC	South Asia Regional Training and Technical Assistance Center
SECO	State Secretariat for Economic Affairs
SIMF	Supporting the International Monetary Fund
SQA	Systemic Quality Assurance
SSA	Sub Saharan Africa
STA	Swedish Tax Agency
TADAT	Tax Administration Diagnostic Assessment Tool
TCC	TADAT Coffee Chats
TS	TADAT Secretariat
UNCDF	The United Nations Capital Development Fund
UNDP	United Nations Development Programme
WB	World Bank
WBG	World Bank Group
WHD	Western Hemisphere

The report is organized as follows: Section I provides an overview of the status of the implementation of the work plan for FY26 (May 2025 – Oct 2025), Section II details the remaining tasks for FY26, and Section III provides an overview of budget and expenses.

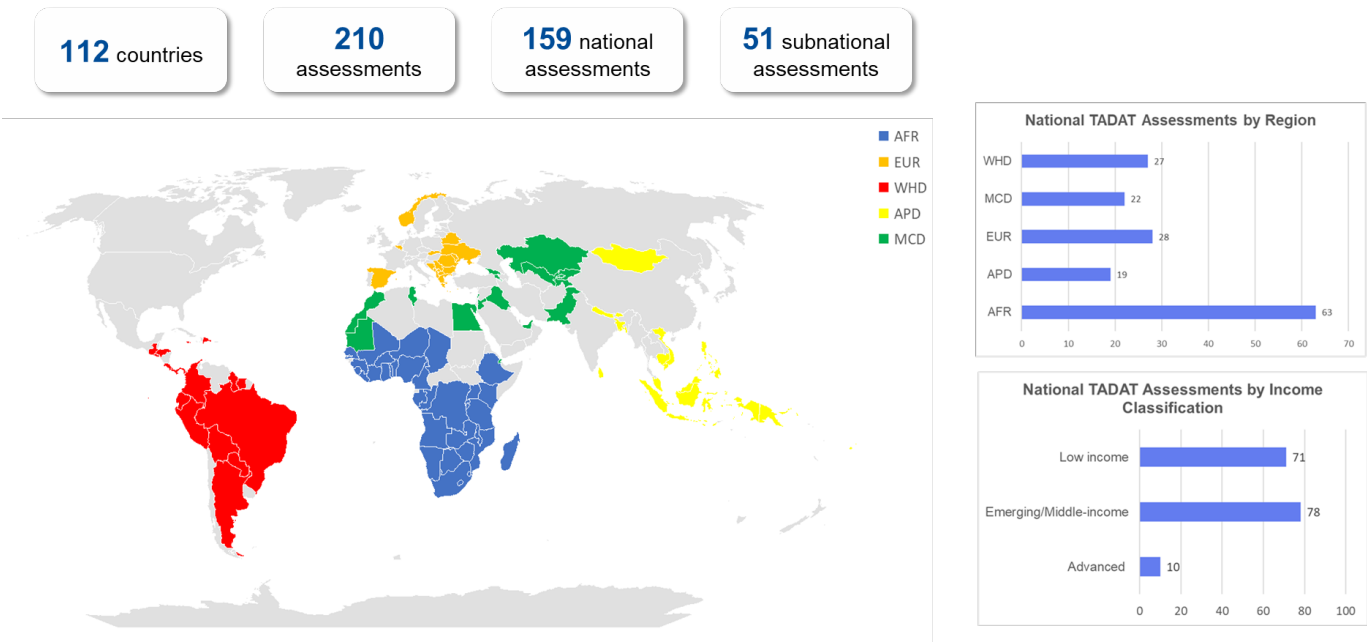
I. IMPLEMENTATION STATUS OF THE WORK PLAN

This section of the report presents the implementation status of the main activities for the first semester of FY26.

A. TADAT Assessments

As of end of October 2025, the cumulative number of completed assessments is 210 in 112 countries. Of these, 159 were at national level, including 48 repeat assessments demonstrating the tools’ sustained relevance. Figure 1 provides a visualization of national assessments’ distribution by region and income level.

Figure 1. Cumulative TADAT Assessments to October 2025 by Region and Income Level



National assessments

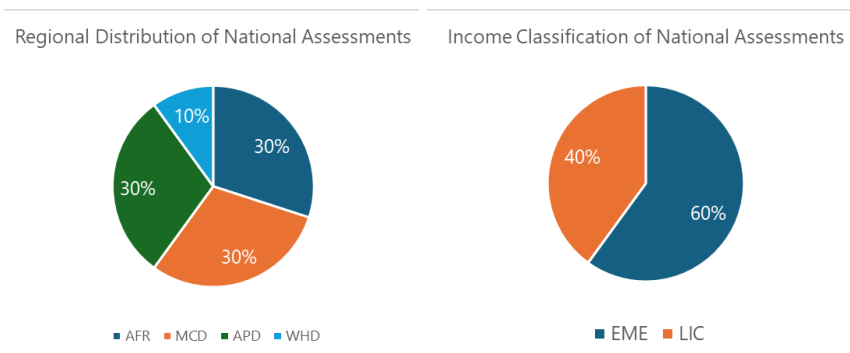
TADAT's global footprint continued to grow during the period. The TADAT Secretariat (TS) facilitated, and quality assured 12 in-person assessments, including 10 at the national level. See Appendix 1. The application of the TADAT framework to assess the robustness of tax administration systems continued to gain traction, particularly in the Asia-Pacific (APD) region with assessments in Bangladesh, Fiji, and Vietnam, and in the Middle East and Central Asia (MCD) with assessments in Armenia, Morocco and Tajikistan.

Collaboration among international organizations and CD providers remained strong. The evaluations conducted during this period involved a diverse group of CD partners including the World Bank (WB), Inter-American Center of Tax Administrations (CIAT), Asian Development Bank (ADB), Inter-American Development Bank (IDB), African Tax Administration Forum (ATAF), Swedish Tax Agency (STA), France Directorate for Public Finances (DGFIP), and the United Nations Capital Development Fund (UNCDF). This collective effort underscores the shared objective of strengthening tax administration systems globally. See Appendix 1.

Publication of Performance Assessment Reports (PARs) surged during the period. Six countries—Armenia, Curaçao, Cameroon, Ethiopia, Bolivia, and Fiji—authorized the release of their PAR. This milestone raised the total to 33 countries, marking a significant leap in promoting transparency and openness in tax administration performance compared to previous trends. This progress reflects the combined efforts of the TS and field assessment teams in promoting the publication of PARs.

TADAT assessments continued to demonstrate their value as a robust evaluation tool. During the reporting period, all assessments conducted were repeat evaluations, highlighting the tool's growing role in tracking progress over time. These evaluations were equally distributed among Sub-Saharan Africa (SSA), Asia and Pacific Department (APD), and Middle East and Central Asia (MCD), accounting for 30 percent each. The Western Hemisphere (WHD) region followed with 10 percent. In terms of the IMF income classification, 60 percent were in EME countries while 40 percent were in LIC. Figure 2 illustrates the distribution of national assessments by region and income level for the period.

Figure 2. TADAT Assessments by Region and Income Level FY26 – May to October 2025



Sub-national assessments

TS supported two subnational assessments during the period. These were done for the provinces of Haut-Katanga and City-Province of Kinshasa (Democratic Republic of Congo) under the coordination of the United Nations Capacity Development Fund (UNCDF). See Appendix 1.

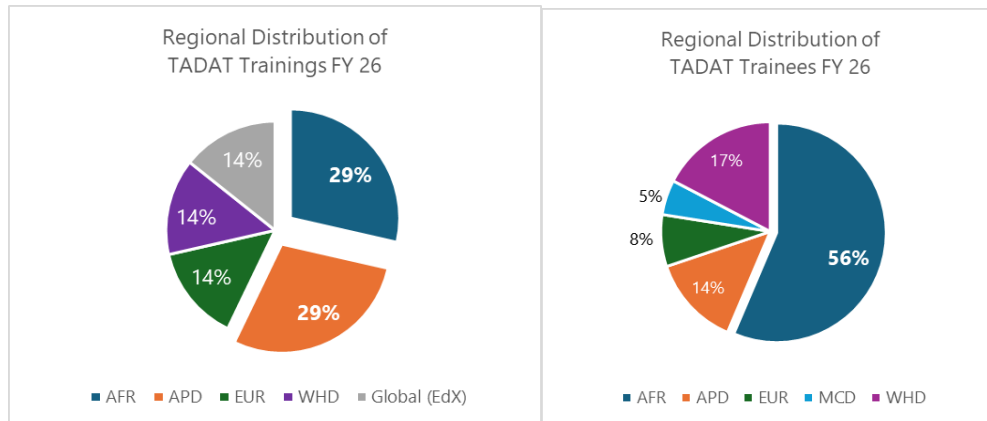
B. TADAT Training and Outreach

TADAT Training

During the first half of FY26, 484 tax administration officials and experts from diverse regions completed training in the TADAT methodology. Of these, 172 participants successfully passed the TADAT exam and earned certification as TADAT-trained professionals—78 from Sub-Saharan Africa (SSA), 31 from Western Hemisphere (WHD), 31 from Europe, 29 from the Asia and Pacific Department (APD), and 3 from the Middle East and Central Asia (MCD). Additionally, eight tax experts achieved certification as TADAT assessors. Gender representation among trained participants stood at 58 percent male and 42 percent female. See Figure 3 and Appendix 2.

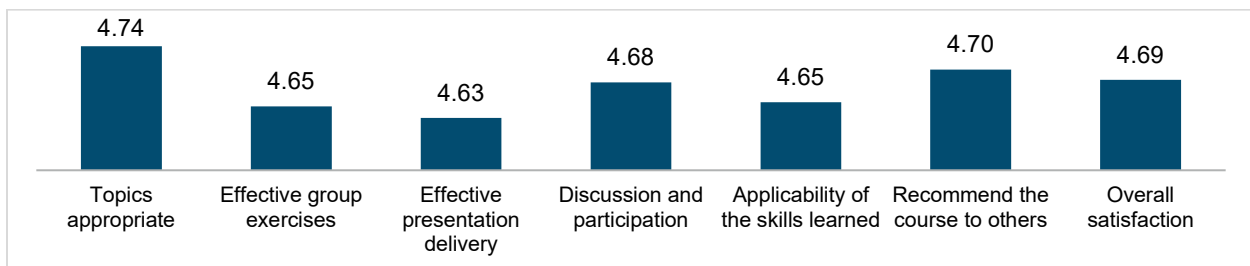
Training used varied approaches, prioritizing regions with the greatest capacity-building needs. Most pre-assessment trainings were delivered in person, with a hybrid format adopted for Fiji to enhance accessibility. Instruction in participants' native languages addressed diverse regional needs, while targeted initiatives focused on areas with the greatest capacity-building requirements. In partnership with PFTAC, TS conducted a five-day hybrid training for 28 Fiji Revenue and Customs Service officials. Collaborations with ATAF (Sierra Leone), CIAT and IDB (Bolivia), and SECO (Burkina Faso) supported in-country TADAT methodology training. Africa and APD led in sessions delivered, and WHD trained the most officials—109 in total. These strategic partnerships underscore a global commitment to strengthening tax administration performance. See Figure 3 and Appendix 2.

Figure 3. Distribution of TADAT Trainings and Number of Participants – FY26



TADAT training workshops continued to deliver high-quality learning experiences. The cumulative average rating for course content and delivery reached 4.69 out of 5; an improvement from 4.54 in FY25. Participants consistently highlighted the value of hands-on exercises in deepening their understanding of the TADAT methodology and core tax administration functions. The interactive and participatory training style was highly appreciated, fostering strong engagement and a clear willingness among attendees to recommend the courses to peers. See Figure 4.

Figure 4. TADAT Course Evaluation (out of a maximum 5-point score) – Cumulative



Outreach Activities

Outreach included regional workshops, executive training, TADAT Talks launch, and TADAT Coffee Chat episodes.

- **TS launched the Field Guide 2025 rollout with a Regional Workshop held in Mauritius (September 8–12).** In collaboration with the Mauritius Revenue Authority and AFRITACs East, South, and West II, the TADAT Secretariat hosted the FG25 workshop in Mauritius under the theme *“Beyond 10 Years of Assessment: Building Stronger Tax Systems for Tomorrow with FG25.”* The event brought together 55 senior tax officials from 23 SSA countries and regional bodies, including ATAF and WATAF. Case studies highlighted TADAT-driven reform successes, while FG25 enhancements—such as evidence-based scoring and new themes like compliance by design, debt management, combating tax fraud, and organizational performance were highlighted.
- **TS participated in the DG REFORM Project’s regional workshop for EU countries, held in Bratislava in June.** This workshop organized by the EC in collaboration with FAD/IMF brought together representatives from three EU member states—Slovakia, Malta, and the Czech Republic—under the DG REFORM initiative. TS delivered a virtual presentation highlighting lessons from TADAT assessments, common strengths, and weaknesses. The event stressed coordinated approaches to tax administration reform across EU countries.
- **The TADAT Secretariat contributed to two executive training courses organized by the IMF for officials from ZATCA and the Ministry of Finance in Washington, D.C.** TADAT sessions focused on deepening understanding of the framework and its role in driving strategic tax administration reforms. TS led content delivery, developed tailored presentations, and facilitated interactive discussions to ensure practical engagement and effective knowledge transfer.
- **The TADAT Secretariat launched its flagship thought-leadership series, *TADAT Talks*, featuring global experts on tax administration and public finance.** July’s episode with Vítor Gaspar highlighted the role of strong institutions in ensuring DRM agenda resilience, while October’s with Katherine Baer emphasized the importance of performant tax administration for tax compliance and revenue mobilization. The first two TADAT Talks episodes have demonstrated strong audience engagement, attracting substantial viewership across social media and generating significant traffic to the TS website, with 2,380 views on YouTube and 1,132 on the TADAT site. See Appendix 3.

- **Four TADAT Coffee Chats fostered peer learning on tax reform and compliance strategies.** TCC featured global and regional perspectives, including Middle East and EU DG REFORM initiatives. Tax officials and experts discussed post-TADAT lessons, digitalization, risk-based approaches, and collaborative frameworks to modernize tax systems. The sessions attracted diverse participation with 642 views. See Appendix 3.
- **Communication played a pivotal role in amplifying TADAT awareness.** TS LinkedIn account grew from 2,630 followers at the end of April 25 to 2,920 by October 25, gaining 290 followers and achieving 30,952 impressions with 13 posts. while the TADAT YouTube channel received 9,064 views and gained 93 new followers during the same period.

C. TADAT—Design, Review and Monitoring

TADAT FG25 design and Review

The rollout of FG25 by the TADAT Secretariat is progressing well. Activities included multilingual translations, refreshed materials, updated question bank, revamped online assessor course migrating to IMF LMS, and a new Good Practices Training course.

The translation of the TADAT FG25, training materials, and related supporting documents is well advanced. These resources are being translated into five languages—Arabic, French, Portuguese, Russian, and Spanish—and are undergoing rigorous quality assurance. In addition, the materials were redesigned to provide a modern, refreshing look.

Ahead of the FG25 pilot and official launch, TS undertook a comprehensive review and update of all practice and exam questions. More than 150 questions in the TADAT question bank—covering both practice exercises and formal examinations—were reviewed, updated, or revised, and new questions were developed to align with the latest changes and updates introduced in FG25. These enhancements ensure that the question bank continues to support both training programs and certification exams effectively.

The TS initiated a comprehensive update and revamp of the TADAT Online Assessor Course in response to the planned retirement of edX and the release of FG25. Training materials have been reviewed and enhanced to reflect FG25 updates. The assessor course will be migrated to the IMF Learning Management Solution (LMS). Video production and LMS configuration are scheduled to support a pilot launch by March 2026, following the official release of FG25.

The TADAT Secretariat (TS) has initiated the development of a Good Practices Training course, based on feedback received during the review of FG19. This course is designed for countries—particularly fragile and conflict-affected states (FCS) and low-income countries (LICs)—that seek a deeper understanding of international good practices in tax administration as outlined in the updated FG25.

TADAT Brand

In coordination with the IMF Legal Department, the TS continued efforts to safeguard the TADAT trademark. After identifying a company infringing on the brand, TS promptly initiated trademark registration in Qatar and issued a cease-and-desist letter to the offending entity. To further strengthen protection, TS pursued international trademark registration across 32 high-risk jurisdictions known for widespread intellectual property violations.

TADAT Related Analytical work

The use of TADAT data in analytical work and publications continues to expand significantly. It featured prominently in major outputs, including the paper *“Closing the Gap: How Tax Administration Performance Shapes Compliance”* and the G20 background note *“Enhancing Domestic Revenue Mobilization Through Strengthening Revenue Administration.”* TS also contributed data for an EU-focused analysis with FAD and the European Commission and supported the paper *“Building Blocks of the Future of Tax in Asia.”* These efforts provided data-driven insights on systemic strengths and weaknesses in compliance risk management, digitalization, and governance, reinforcing TADAT’s role in shaping global tax administration reforms.

In addition, the TS received multiple data requests to support presentations and research initiatives from FAD, Regional Technical Assistance Centers (RTACs), capacity development partners, and donors. See Appendix 4.

II. TADAT WORKPLAN FY26 – REMAINING TASKS

For the remainder of FY25 TS will continue the implementation of its annual workplan according to the following workstreams: (i) TADAT Assessments—deploy TADAT to diagnose strengths and weaknesses of tax systems; (ii) Training and Tools—develop, update and deliver training on the use and application of the TADAT tool; and (iii) Design, Review and Monitoring—Roll out the FG25 with the updated training materials. Appendix 6 presents a High Level Workplan for FY26 and impact on TADAT Results Chain Outcome.

A. TADAT Assessments

The TS remains on track to meet its FY26 target of facilitating 15–20 national assessments. In addition to those already completed, 14 requests for first-time or repeat assessments have been recorded and will be executed based on funding availability and CD providers' readiness. See Appendix 5 for the full list of assessment requests and the lead agencies that have expressed interest.

A pilot TADAT assessment with FG25 is scheduled to take place in Jamaica from November 30 to December 12, 2025. The primary objective of this assessment is to test the enhancements and changes introduced in FG25, gather participant feedback, and review findings to make any necessary refinements prior to the official launch of FG25 early 2026.

B. TADAT Trainings and Tools

TADAT Training - TS will continue to provide TADAT training. This includes pre-assessment training undertaken ahead of TADAT assessments and other demand-driven training from stakeholders. As the new FG25 is implemented from January 2026, systematic pre-assessment training will be conducted to familiarize country officials with the innovations of FG25. Pre-assessment training will be provided using the updated country material.

A workshop on TADAT Good Practices will be delivered to METAC Fragile and Conflicted States. The workshop is scheduled to take place from the December 7-11, 2025, in Amman, Jordan and will be jointly conducted by METAC, FAD, and TS. It will bring together senior officials from Iraq, Libya, Djibouti, Lebanon, Yemen, Syria, Sudan, and West Bank and Gaza who have direct responsibilities for tax administration reform and strategy. The workshop provides an opportunity to pilot the TADAT Good practice course.

C. Design, Review and Monitoring

Preparations for the release of TADAT FG25 are underway. The TS will finalize updates to FG25, country training materials and related resources based on pilot feedback, translate revisions into five languages—Arabic, French, Portuguese, Russian and Spanish—and print final versions to ensure readiness for the official launch in early 2026. Additionally, the online training course will be revamped, and training videos will be updated during the remainder of the fiscal year.

The TS will continue collaborating with CD partners to organize targeted regional outreach activities to promote FG25. A regional workshop on FG25 updates for tax officials in the APD region, in collaboration with ADB, will be held in Manila in January 2026. Additionally, a similar workshop to update tax officials for Francophone Africa is scheduled for April in Abidjan, Cote d'Ivoire, in partnership with AFRITAC West.

In November 2025, TS will host a one-week hybrid TADAT training featuring FG25 for World Bank officials. The program aims to expand the pool of trained assessors and reinforce a multi-agency approach to TADAT assessments. It will include tailored content and interactive sessions designed to deepen understanding of FG25 and its application in driving strategic tax administration reforms.

TADAT will host dedicated FG25 Dissemination Webinars for Assessors in the second semester. The first session, scheduled for November 2025 in English, will cover the framework's evolution, key updates, and selected themes. Additional webinars in French, Spanish, and Arabic will follow in the last quarter of FY26. These initiatives aim to ensure broad awareness and readiness ahead of FG25's official rollout.

The TS will continue to intensify its digital presence through podcasts, live casts, YouTube, and LinkedIn to complement training and outreach activities ahead of the FG25 launch. Planned activities for the second half of FY26 include three podcasts/videocasts (TADAT Talks), five live casts (e.g., TADAT Coffee Chats), and ten LinkedIn posts featuring infographics and thematic highlights.

TS remains committed to protecting the TADAT trademark and mitigate copyright infringement risks through proactive monitoring and stakeholder awareness. Proactive monitoring and stakeholder engagement will remain ongoing throughout the second half of the year. As part of this effort, TS will design and distribute notifications to stakeholders in its database as well as across its social channels. Remaining jurisdictions with high infringement risks will be prioritized for international trademark registration in FY27.

III. TADAT BUDGET AND EXPENSES

For the remainder of FY26, the TS will focus on expanding its global impact through the rollout of Field Guide 25, continued support for assessments, and training activities. All planned activities will be delivered within the approved US\$ 2.6 million budget endorsed by the GPFP, ensuring prudent resource management and alignment with strategic priorities. See Table 1.

Table 1. Budget and GPFP Expenses by Workstream FY2026

Summary Table –Budget FY2026 - by Workstream (US\$)				
Workstream ID	Description	Working Budget		
FAD_IMF_2025_02	TADAT Assessments 02	502,044		
FAD_MF_2025_03	TADAT Design, Review, Monit 03	322,893		
FAD_IMF_2025-04	TADAT Positive Impact/ Secretariat 04	537,184		
FAD_IMF_2025-05	TADAT Training and Tools 05	1,113,654		
Subtotal		2,475,775		
7% Thematic Fund Management Fee		186,348.60		
Total		2,662,123.60		
Table 6. GPFP Expenses by Workstream FY2026				
Workstream ID	Description	Actual Expenses (H1) [A]	Anticipated Expenses [B]	Anticipated Total Expenses [A+B]
FAD IMF 2025 02	TADAT Assessments 02	177,059	321,907	498,966
FAD_MF_2025_03	TADAT Design, Review, Monit 03	203,634	171,016	374,650
FAD_IMF_2025-04	TADAT Positive Impact/ Secretariat 04	276,609	388,674	665,283
FAD IMF 2025-05	TADAT Training and Tools 05	367,302	526,848	894,150
Total		1,024,604	1,408,445	2,433,049

APPENDIX

Appendix 1. Completed National and Subnational TADAT Assessments FY26 – May to October 2025

National TADAT Assessments							
#	Tax Administration	Assessment Completed	Income Classification	Region	First or Repeat	Agencies Involved	PAR Publication
1	Armenia	May-25	Emerging/Middle-income	MCD	REPEAT	IMF(FAD/R1), Skatteverket – The Swedish Tax Agency), France Public Finances General Directorate) (DGFIP)	Y
2	Burkina Faso	Jul-25	Low income	AFR	REPEAT	IMF (FAD/R2, AFRITAC West) ATAF, SECO	N
3	Bolivia	Jul-25	Emerging/Middle-income	WHD	REPEAT	IMF(FAD/R2), CIAT, IDB	Y
4	Sierra Leone	Jul-25	Low income	AFR	REPEAT	IMF(FAD/R2), ATAF, WB	N
5	Vietnam	Aug-25	Low income	APD	REPEAT	IMF(FAD/R1), ADB	N
6	Fiji	Sep-25	Emerging/Middle-income	APD	REPEAT	IMF(FAD/R1), ADB	Y
7	Togo	Sep-25	Low income	AFR	REPEAT	IMF(AFRITAC West, DGFIP France, WB, ATAF	N
8	Morocco	Oct-25	Emerging/Middle-income	MCD	REPEAT	IMF(FAD/R1,TS)	Y
9	Tajikistan	Oct-25	Emerging/Middle-income	MCD	REPEAT	IMF(FAD/R1), WB	N
10	Bangladesh	Oct-25	Emerging/Middle-income	APD	REPEAT	IMF(FAD/R1, SARTTAC, TS), ADB, WB	N
Sub-National TADAT Assessments							
#	Tax Administration	Assessment Completed	Income Classification	Region	First or Repeat	Agencies Involved	PAR Publication
1	Province of Haut-Katanga, Democratic Republic of the Congo	Sep-25	Low income	AFR	First	UNDP/CREDAF	N
2	City-Province of Kinshasa, Democratic Republic of the Congo	Sep-25	Low income	AFR	First	UNDP/CREDAF	N

Appendix 2. TADAT Training during FY26 May – October 2025

#	Country	Training method	Date	# Trained	# Certified	Region	CD partners	Language
1	Bolivia	Pre-Assessment/ In-person	25-Jun	73	29	WHD	IMF/TS/ CIAT/IDB	Spanish
2	Sierra Leone	Pre-Assessment/ In-person	25-Jun	40	15	AFR	IMF/TS/ATAF	English
3	Burkina Faso	Pre-Assessment/ In-person	25-Jun	35	32	AFR	IMF/TS/SECO	French
4	France	Pre-Assessment/ In-person	25-Jul	29	28	EUR	IMF/ TS	French
5	Fiji	Pre-Assessment/ Hybrid	25-Jul	28	25	APD	IMF/TS/PFTAC	English
6	Bangladesh ¹	Pre-Assessment/ In-person	25-Aug	19	-	APD	IMF/TS/SARTTAC	English
7	Global – Online EdX Training	Global / Online	25-May - Oct	260	43	Global	TS	English, Spanish, French
Total				484	172			

¹ Due to the limitation of laptops/PCs at the venue, conducting the official in-person TADAT test was not feasible. Participants were informed about the TADAT EdX course as an alternative for those who wish to take the test at a later date.

Appendix 3. TADAT Outreach Activities during FY26 May – October 2025

Outreach Modality	Events	Release Date	Views (YouTube and TADAT Website)
• Videocasts	TADAT Talks Ep 1 “Strong Institutions, Stronger Nations” with Vitor Gaspar, Former Director of the IMF’s Fiscal Affairs Department. Link	July 25, 2025	1,724
	TADAT Talks Ep 2 “Domestic Resource Mobilization Agenda: Why Does Tax Administration Matter” with Katherine Baer, Deputy Director of the IMF’s Fiscal Affairs Department. Link	October 31, 2025	1,790
• Live-casts (TADAT Coffee Chats— [TCC])	Experience sharing/ Impact Story telling inviting tax authorities at high-level from Mauritius and Georgia (English) Link	May 29, 2025	230
	Experience sharing/ Impact Story telling inviting tax authorities at high-level from Burkina Faso, and Rwanda (French) Link	June 30, 2025	155
	Experience sharing/ Impact Story telling inviting tax authorities at high-level from Iraq, and Jordan a (French) Link	July 30, 2025	180
	Experience sharing/ Impact Story telling inviting tax authorities at high-level from EU countries, EC and IMF (English) Link	August 26, 2025	77

Appendix 4. TADAT Data Requests FY26 – May to October 2025

#	Requested Data	Purpose	Requested by	Date
1	List of TADAT Assessments and percentage of WB collaborative assessments	IMF-WB collaboration as part of the Management Implementation Plan (MIP)	The World Bank	May-25
2	Anonymized list of TADAT national assessments and scores	Finance for Development conference in Seville, June 2025	FAD Director's Office	May-25
3	TADAT scores on on-time filing rate and e-payment rate of large-taxpayers for different income groups (AEs, EMEs and LICs)	Not specified	FAD R1	Jun-25
4	TADAT scores of SEE III European countries	Evaluation of the SEE program	FAD R1	Jun-25
5	TADAT national assessments region wise, training and assessment survey results, tool and training materials updated FY24-25	GPFP Use	GPFP	Jul-25
6	TADAT scores for Greece - comparison of first and repeat assessments with the EUR and AE regional averages	Review of tax administrations reform	FAD R1	Jul-25
7	Comparison analysis of TADAT POA and Indicator average scores region wise (EUR, MCD, JVI)	Planning of JVI training course	FAD R1	Jul-25
8	Overview of TADAT assessments and regional distribution, Regional average aggregated score by POA, Comparison analysis APD vs. Worldwide vs. Vietnam POA and Dimension average scores	Vietnam TADAT assessment	FAD R1	Aug-25
9	Overview of TADAT assessments and trainings	Report for the G-20 on progress on tax related CD	FAD T1	Aug-25
10	List of countries in the AFE, AFS and AFW2 that have done a TADAT and the year of the last assessment	Preparation of the TADAT Mauritius workshop	FAD R2	Aug-25
11	Overview of TADAT assessments in Sub-Saharan African countries	Preparation of the TADAT Mauritius workshop	FAD R2	Aug-25
12	TADAT country coverage, number of assessments per annum, assessment/training satisfaction survey results, proportion of TADAT diagnostics conducted in LICs or LMICs	SIMF Annual Review 2025	The UK's Supporting IMF (SIMF) program	Sep-25
13	TADAT Assessments, training, and workshops in Africa FY24	DRM Plan Activity Report for the year 2024	The French Treasury and the Ministry of Europe and Foreign Affairs	Oct-25
14	TADAT assessments (single, repeat, none) in the MCD region	Presentation	MCD tax regional advisor	Oct-25

Appendix 5. Requests for TADAT Assessments in the Pipeline

#	Country	Lead Agency
1	Angola	FAD- R2
2	Anguilla	FAD- R2
3	Aruba	FAD- R2
4	Azerbaijan	FAD-R1 CCAMTAC
5	Barbados	FAD- R2
6	Cabo Verde	FAD- R2
7	Central African Republic	FAD- R2/WBG
8	Dominican Republic	FAD- R2
9	Eswatini	FAD- R2
10	Guinea Bissau	FAD- R2
11	Laos	FAD-R1
12	Jamaica	FAD- R2
13	Mauritius	FAD- R2
14	Montenegro	FAD- R1
15	Mozambique	FAD-R2
16	Namibia	FAD- R2
17	Oman	FAD-R1
18	Peru	FAD- R2
19	Saudi Arabia	WBG/IMF-R1

Appendix 6. High-Level Work Plan for FY26 and Impact on TADAT Results Chain Outcome

Category	Main Activities	Status	Outcome Impacted
TADAT Assessments	Facilitate at least 15 to 20 first-time or repeat TADAT assessments at national level. Support select strategic TADAT assessments by financing the direct participation of TS	In progress	Preferred Assessment Tool (PAT) /Positive Impact (PI)
	Enhance collaboration efforts with TADAT Partners and other CD providers in TADAT assessments.	Achieved	PI
	Promote publication of TADAT reports actively	In progress	
	Review all TADAT PARs for compliance with the Field Guide and other approved standards.	Achieved	Systemic Quality Assurance (SQA)
	Maintain TADAT assessment results database and other related statistics for Analytics.	Achieved	PI/PAT
	Translate FG25 into Arabic, French, Spanish, Russian, Portuguese and launch use of FG25 in January 2026	In progress	PAT
	Implement actions to protect the TADAT trademark from infringement and copyright violations.	In progress	PAT
TADAT Training	Provide TADAT training (with exam) to at least 300 people.	Achieved	Effective Dissemination (ED)
	Undertake in-field/virtual TADAT workshops (e.g., in tax administration, collaborative workshops with CD partners/providers—such as IMF Regional Technical Assistance Centers, tax administration umbrella organizations, etc.).	Partially achieved	ED
	Organize TADAT targeted training and workshops on the new FG25 for TADAT assessors, TS members, and TADAT team leaders.	Partially achieved	SQA
	Update the TADAT training materials to reflect changes in FG25 and migrate the updated training materials on the IMF LMS	Achieved	ED
	Translate updated training materials into Arabic, French, Spanish, Russian, Portuguese	Achieved	
	Update online video trainings to reflect changes to FG25	In progress	ED
	Compile TADAT Training Related Statistics for Analytics.	Achieved	ED
TADAT Outreach	Mark the release of FG25 with a high-profile launch event, new video clips, and revised training resources, highlighting TADAT's ongoing commitment to excellence and international best practices.	In progress	PAT/PI
	Launch the TADAT revamped website and promote it as a platform for modern, user-friendly hub for all TADAT resources and updates.	Partially achieved	PAT/ED/PI
	Participate in TADAT outreach activities at regional and international events for tax administrations and promote FG25 and TADAT 10-year report.	Achieved	ED
	Compile TADAT Outreach-related Statistics for Analytics.	Achieved	ED
	Prepare tax administration background material for use in outreach activities	Achieved	ED
	Expand use of newsletters, social media, workshops, TADAT coffee chats, and podcasts to highlight innovations to FG25 and TADAT success stories	Achieved	ED
TADAT Analytical Work	Prepare 2 papers based on analytical work using findings from TADAT assessment results.	Achieved	PI
	Publicize the availability of TADAT data and its potential use for research purposes	In progress	PAT
	Continue the development of the database with the narratives from the TADAT PARs.	In progress	PI