

I. REFORM PROGRESS

By October 2025, more than 17,600 learners have participated in Virtual Training to Advance Revenue Administration (VITARA). VITARA modules have been integrated into several IMF capacity development (CD) initiatives in revenue administration, including engagements in Antigua and Barbuda, China, Palau, Sri Lanka, Turkmenistan, and Uzbekistan, as well as CD engagements at IMF regional centers such as the South Asia Regional Training and Technical Assistance Center (SARTTAC) and the Pacific Financial Technical Assistance Center (PFTAC). The modules have been used either as prerequisites for in-country activities or as components of in-person CD delivery. During April–May 2025, the IMF launched the VITARA module on Taxpayer Registration, which has already attracted more than five hundred participants. Although the rollout of the latest modules has experienced minor delays, the project continues to advance steadily. Several new online English modules (Debt Management, Taxpayer Services, Filing) are expected to be released, together with a Russian (Compliance Risk Management (CRM)) and a French module (Audit) within the next six to eight months, alongside five additional reference guides (CRM, Enterprise Risk Management, Performance Management, Taxpayer Registration, IT and Data Management) slated for publication by the end of the fiscal year.

II. PROJECT DELIVERY HIGHLIGHTS

Revenue Module III – Training/Peer Learning and Fiscal and Macroeconomic Tools - Revenue

Key Progress in FY26: Between April and October 2025, around 1,100 participants completed VITARA courses, with an average learning gain of 11 percent. Of these, 86 percent were from emerging markets and low-income countries—41 percent from Africa, followed by Asia-Pacific and the Western Hemisphere (16 percent each), the Middle East and Central Asia (15 percent), and Europe (12 percent). Women accounted for 36 percent of learners. To support long-term capacity building, VITARA partners developed a manual for integrating modules into national training programs and a booklet linking the VITARA curriculum to Tax Administration Diagnostic Assessment Tool (TADAT) Performance Outcome Areas.

Previous Progress: Since July 2021, VITARA has trained about 17,600 participants, achieving an average learning gain of 13 percent. The program now offers 21 online modules, 7 reference guides, and 6 microlearning video playlists.

Next Steps: New English modules will be released on Debt Management, Taxpayer Services, and Filing. Translations are underway: the CRM module into Russian and the Audit module into French. The first Russian module will support IMF CD in the Caucasus, Central Asia, and Mongolia Region Capacity Development Center (CCAMTAC) region. Finalized content for three new reference guides—CRM, Enterprise Risk Management, and Performance Management—will be followed by guides on Taxpayer Registration and IT and Data management.

III. RISK ASSESSMENT

Description	Rating	Mitigation Measures
External Climate/Conditions		
Multiple partners will oversee the delivery of the project content.	Medium	A memorandum of understanding and guiding principles have been established to manage the overall project.
Political Support		
The IMF and participating partners have agreed to support the concept forward.	Low	Continued support from all partners.
Management and Technical Staff Support and Commitment		
A steering committee and working group to include all partners has been agreed.	Low	Continued support from staff and management ensures ongoing commitment.
Resource Adequacy		
A program manager and technical staff will need to be procured, managed by current IMF staff.	Medium	Continue to evaluate the resource needs and make adjustments as necessary. Future updates to existing modules will likely be necessary to prevent obsolescence - potentially requiring additional funding in future cycles.

IV. PROJECT MANAGERS CONTACT INFORMATION

Project Manager	Module Project Manager	E-mail
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